Impact of Leadership Training Programme on Teachers' Attitude towards giving Corporal punishment to Students

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Abstract

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An attitudinal change is required to be promoted amongst teachers to prevent them from giving corporal punishment to the students and it

is desirable to see whether it is possible to bring about such an attitudinal change through a training and development intervention.

In the entry survey conducted at the beginning of the training programme, 41.7 per cent of teacher participants expressed the opinion that punishment should be given to the students to prevent the recurrence of mistakes. After one year of training, 63.2 per cent

of the respondents expressed the opinion that corporal punishment is not a method of disciplining the students and stated that punishment should not be given. 84 per cent of respondents as against 40.3 per

cent one year ago, stated that they did not give corporal punishment even once in the post training period. It may be concluded that the Leadership Training Programme has succeeded in causing a shift of

mind in teachers from 'giving corporal punishment' to 'not giving corporal punishment' for the purpose of disciplining the students. **Key words:** Attitudinal Change, Corporal punishment, Leadership **Training**

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Introduction

general belief that giving corporal punishment is an inevitable part of this disciplining process. 'Spare the rod and spoil the child' is the usual chant of many who believe in giving corporal punishment to

Disciplining the students is an integral task of a teacher. There is a

discipline the students. "Dandam Dasha Guna Bhaveth' which means that corporal punishment results in internalizing ten good qualities in

the child is a universally accepted statement among the teaching community. Some teachers believe that corporal punishment should be given to the students for breaking the social norms. Some others believe that it should be given for preventing the recurrence of

mistakes. Some believe that corporal punishment should be given to the students to reform them. There are also teachers who feel that

corporal punishment should not be given. Corporal punishment occurs when a parent or educator hits a child with the purpose of educating him. It usually consists of a light blow with the open hand on the buttocks or hand because the child has misbehaved, deviated from the right path or failed to comply with the wishes and instructions or accept the authority of the parents or

educator. In most countries of the world, light corporal punishment is permitted as a way of disciplining and correcting a child. In schools it is less acceptable as a means of discipline and in many countries teachers are not allowed to corporally punish their students.

Corporal punishment has been banned in about 90 countries (Benjamin Shmueli 2010). In order to make learning more interesting and effective, the fear of punishment should be removed from the minds of students. For that purpose, teachers' habit of giving corporal punishment should be

changed. A mere legal provision banning corporal punishment will not serve the purpose. It requires an attitudinal change in the teachers

attitudinal change through a training and development intervention. This study on the 'Impact of Leadership Training Programme on

and it is desirable to see whether it is possible to bring about such an

Teachers' attitude towards giving corporal punishment to students' is an attempt to measure whether a training programme is capable of bringing about an attitudinal change amongst the teachers regarding their habit of giving corporal punishment to the students.

Objective of the Study

The objective of this Study is to assess the impact of Leadership Training Programme on Teachers' attitude towards giving Corporal punishment to Students in the Post Training Period.

Literature Review

Alex Grecu (2006) made a study of corporal punishment in schools by using a panel of data on 50 U.S. States and Districts of Columbia.

He observed that corporal punishment has a negative effect on student performance as measured by eight and fourth grades NAEP

mathematics test scores.

Benjamin Shmueli (2010) who made a comparative study of corporal punishment given by teachers and parents suggests that parental

corporate punishment should be banned by civil law and corporal

Gershoff (2002) reviewed 88 corporal punishment studies conducted over 6 decades. She states that more than half of the studies supported that even common forms of physical punishment are detrimental to

punishment by teachers should be totally and criminally banned.

childrens' development in a number of areas. The Report of the South Asia Regional Consultation on the Study of

Violence against children prepared by the U.N. Secretary General (UN 2005) categorically states – 'Hitting people is wrong – and

children are people too. Corporal punishment of children breaches

their fundamental rights to respect for their human dignity and

under law'.

A report by Save the Children (Jabeen F 2004) cites a study relating to the prevalence of corporal punishment in India. In the study titled

physical integrity. Its legality breaches their right to equal protection

'Butterflies 2003, My Name is Today: A Dossier on Children and Children's Rights Vol II: Children and Protection Issues, New Delhi, India: Butterflies Advocacy and Research Centre' carried out in

Chandigarh in 1986-87 it was found that 98.3per centage of parents were in favour of physical punishment and out of 187 school going children aged 6-10 years, 85.5per centage reported receiving beatings at home.

A 1996 Study (Mode 1996) supported by UNICEF found that 66per centage of children in the State of Maharastra reported being regularly punished by their teachers in class. In Tamil Nadu the corresponding figure was 87per centage with similar prevalence figures in urban and rural schools. Thus there is empirical evidence

only in schools but also within the family.

Randa Mahmoud Youssef et.al. (1998), in their study undertaken to reveal the prevalence and determinants of corporal punishment in middle and high schools in Alexandria, indicate that corporal

to show that there is wide spread ill treatment of children in India, not

punishment is used in schools extensively to discipline the students whose behavior doesn't conform with the desired standard of educational institutions.

Richard Dubanoski et.al. (1983) discovered that corporal

Richard Dubanoski et.al. (1983) discovered that corporal punishment can lead to more problems than it appears to solve. They are of the opinion that in a classroom characterized by positive mutual regard, teachers can maximize their effectiveness as teachers

and students can maximize their effectiveness as learners.

for bringing about an attitudinal change in the teachers towards corporal punishment in schools. The present study overcomes this limitation by assessing the impact of a Leadership Training Programme on the attitude of teachers towards giving corporal

punishment to the students and by assessing their perception about corporal punishment during the pre-training and post-training period. It also analyses the extent of corporal punishment given by the teachers in the pre training and post training period. For that

A review of literature indicates that the studies on corporal punishment do not emphasize the relevance of a training programme

Methodology

In order to make an in depth analysis, the Leadership Training Programme organized by the College for Leadership and Human Resource Development at Mysore for school administrators of

Mysore, Mandya, Hassan and Kodagu Districts from 22nd to 26th December 2008 was selected as the number of participants registered

purpose, the following methodology is adopted.

for training was more in that region. In all 291 school administrators participated in the training programme spread over 5 days, from 9 a.m. to 5 p.m. The participants were informed about the significance of the study and were assured of the confidentiality of the information furnished by them. One year after the conclusion of

training, Questionnaires eliciting information regarding giving corporal punishment to students were sent to all the participants. However only 144 duly filled in questionnaires were received back. Hence the study is based on the information furnished by 144 School

administrators. The data was analysed by using the SPSS software. The Leadership Training Programme included a concept on 'punishment' to the students. Case studies were presented to the

participants to form a judgment regarding the effect of punishment.

before and after attending the Leadership Training Programme.

Male

Pre-

Trg.

period

No.

25

23.8%

45

42.9%

29

27.6%

06

05.7%

105

100%

Post

Trg.

period

No.

12

11.4%

16

15.3%

71

67.6 %

06

5.7%

105

100%

As stated in Table 1, 41.7 per cent of respondents (42.9 per cent Male and 38.5 per cent Female respondents) expressed the opinion that punishment should be given for preventing the recurrence of mistakes. Another 23.6 per cent of respondents (23.8 per cent Male and 23.1 per cent Female respondents) were of the opinion that punishment should be given for breaking the social norms. 6.2 per cent of respondents (5.7 per cent Male and 7.6 per cent Female

Female

Post

Trg.

period

No.

05

12.8%

09

23.1%

20

51.3%

05

12.8%

39

100%

Pre-

Trg.

period

No.

09

23.1%

15

38.5%

12

30.8%

03

7.6%

39

100%

Total

Post

Trg.

period

No.

17

11.8%

25

17.4%

91

63.2%

11

7.6%

144 100%

Pre-

Trg.

period

No.

34

23.6%

60

41.7%

41

28.5%

09

6.2%

144

100%

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Opinion about giving Corporal Punishment The Participants' opinion about giving punishment to students

'before attending' and 'after attending' the Leadership Training

Programme is disclosed in Table 1.

- Table 1: Attitude towards giving punishment to students (before

Training and after Training) (N 144)

Opinions

Punishment should be

Punishment should be

Punishment should not

given for preventing recurrence of mistakes

given for breaking social

SI.

No.

1

2

3

4

norms

be given

Total

Any Other

Source: Field survey

deter other students from committing 'wrong deeds'. Only 28.5 per centages of respondents (27.6 per cent Male and 30.8 per cent Female respondents) stated that punishment should not be given to discipline

the students. From the above, it may be inferred that, in the pre training period, majority of respondents were in favour of giving

respondents) gave some other reasons such as 'punishment should be given for reforming the students' and 'punishment should be given to

punishment to prevent the recurrence of mistakes. A considerable shift in the opinion regarding 'Punishment' can be observed in the Post-training period of respondents. As stated in Table 1, 63.2 per cent of respondents (67.6 per cent Male and 51.3 per cent Female respondents) expressed the opinion that corporal

punishment is not a method of disciplining the students and hence stated that punishment should not be given. The per cent of respondents who expressed that punishment should be given for preventing recurrence of mistakes came down from 41.7 percentages

to 17.4 per cent (in the case of Male respondents from 42.9 percentages to 15.3 per cent and in the case of Female respondents from 38.5 per cent to 23.1 per cent). Further, the percentage of respondents who stated that punishment should be given for breaking social norms came down from 23.6 per cent to 11.8 per cent (in the case of Male respondents from 23.8 per cent to 11.4 per cent and in

There has been a slight increase in the percentage of participants who gave 'Other Reasons' with regard to the reasons for giving punishment.

A shift in attitude from 'Punishment' to 'No Punishment' can be seen in Table 2.

the case of Female respondents from 23.1 per cent to 12.8 per cent).

Table 2: Giving Corporal Punishment to Students – Respondents' opinion before and after attending LTP Opinion about punishment | Opinion about punishment

| | Opinion about pumbinient | | | opinion about pumsimient | | | |
|-----------------------|--------------------------|-----------|-------|--------------------------|-----------|-------|--|
| | Pre Training Perion | | | in the | | | |
| Gender of Responde | | | | Post Training Period | | | |
| nts | Punishme | Punishme | Total | Punishme | Punishme | Total | |
| | nt should | nt should | | nt should | nt should | | |
| | not be | be given | | not be | be given | | |
| | given | | | given | | | |

100%

39

100%

144

100%

A considerable shift in attitude from 'Punishment' to 'No punishment' is visible in Table 2. In aggregate, the percentage of respondents who felt that 'punishment should not be given' was only 28.5 per cent in the pre training period. It comprised 27.6 per cent Male and 30.8 per cent Female respondents. 71.5 per cent of the respondents felt that corporal punishment should be given to the students to discipline

In contrast, in the post training period, 63.2 per cent of

respondents felt that corporal punishment is not the way to discipline the students. Likewise, the percentage of respondents who felt that corporal punishment should be given, came down from 71.5 per cent to 36.8 per cent. Thus, the Leadership Training Programme can be considered to be very effective in creating this shift of attitude of

A chi square test was conducted to assess whether there exists any relationship between Gender and Attitude towards punishment. The

data relating to the chi square test is given below:

76

72.4%

27

69.2%

103

71.5%

29

27.6%

12

30.8%

41

28.5%

Source: Field Survey

respondents.

Male

Female

Total

105 71

67.6%

20

51.3%

91

63.2%

34 32.4%

19

48.7%

53

36.8%

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105

100%

39

100%

144

100%

towards Punishment (Pearson's Chi-Square Test) Value

| Source: Field Survey data | | |
|---------------------------|--|--|
| After attending LTP | | |
| Before attending LTP | | |

3.263

.019

.071

Table 3: Measurement of Relationship between Gender and Attitude

df

1

1

It appears from Table 2 that Male respondents are more considerate

(2 sided)

.891

Asymp.Sig. Exact sig. Exact sig

(2 sided)

1.000

.082

(1 sided)

.627

.054

Asymp.Sig. (2 sided)

.924

.119

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towards students. However, this conclusion is not proved in the Chi square test. The Null Hypothesis of independence of relationship between Gender and Attitude towards punishment is accepted both at the pre training and post training period. In other words, there does

not appear to be a significant relationship between Gender and

Attitude towards punishment.

and the Age of respondents. The chi square test reveals the data in

Table 4: Relationship between opinion about survey corporal punishment and the age of respondent.

Value

.475

5.849

Opinion about giving corporal punishment is accepted both at the pre training and post training period. Hence it may be concluded that there does not exist any significant relationship between the Age of respondents and the opinion about giving corporal punishment to the

A chi square test was conducted to assess whether there exists any relationship between the Opinion about giving corporal punishment

df

3

3

After attending LTP Source: Field Survey data

Pearson's Chi-Square Test

Before attending LTP

Table 4.

students.

independence of relationship between the Age of respondents and

It appears from the above table that the Null Hypothesis of

Extent of corporal punishment given to Students The respondents were asked to state the number of times the corporal

post training

Male

Respondents

After

86

81.9%

19

18.1%

()

0%

0

0%

105

100%

Before

40

38.1%

47

44.8%

06

5.7%

12

11.4%

105

100%

Pre-Training

Period

Number of times in a week

Not even once

1 to 5 times

6 to 10 times

Over 10 times

Source: Field Survey data

Total

| period. The data relating to the same are presented in Table 5, 6 and 7 |
|-------------------------------------------------------------------------|
| Table 5 : Corporal Punishment given to Students before and after |

attending LTP

Female

Respondents

Training Training Training Training Training

Number Number Number Number Number

After

35

89.7%

03

7.7%

01

2.6%

00

0%

39

100%

Before

18

46.2%

17

43.6%

02

5.1%

02

5.1%

39

100%

As per Table 5, in the pre training period, out of 144 respondents, 58 (40.3 per cent) stated that they did not give corporal punishment even once. 64 respondents (44.4 per cent) stated that they gave punishment 1 to 5 times, 8 respondents (5.6 per cent) stated that the extent of punishment ranged from 6 to 10 times. 14 respondents felt that the extent of punishment crossed 10 times in a week. It appears from the data that the female respondents were more considerate towards students. 46.2 per cent of female respondents when compared to 38.1 per cent of Male respondents stated that they did not give any

Total

Respondents

After

121

84%

22

15.3%

01

.7%

00

0%

144

100%

Before

58

40.3%

64

44.4%

08

5.6%

14

9.7%

144

100%

compared to 11.4 per cent of Male respondents stated that the extent of corporal punishment crossed 10 times in a week. In the post Leadership Training period, out of 144 respondents,

punishment to the students. Again, only 5.1 per cent of them when

121 forming 84 per cent stated that they did not give corporal punishment even once. 22 (15.3 per cent) stated that they gave corporal punishment 1 to 5 times in a week. Only one respondent stated that the corporal punishment given ranged

from 6 to 10 times. In this case also, the Female respondents appear to be more considerate towards the students. A cross verification of data in Table 1 and 5 shows that in the pre-training period, while 103 respondents were of the opinion

that punishment should be given, the actual number of respondents who gave punishment numbered only 86. In the post-training period, while 53 respondents stated that corporal punishment should be given, the actual number of respondents who gave punishment was only 23. The fact whether the respondents do not consider minor acts of punishment as real punishment or not is beyond the scope of this study and needs further exploration.

further exploration.

A cross tabulation of Corporal punishment given to the students in the pre training and post training period is made in Table 6.

According to Table 6, 58 respondents who were not giving any corporal punishment in the pre-training period continued to do so

corporal punishment in the pre training period continued to do so even in the post training period. Out of 64 respondents who used to given punishment 1 to 5 times, 57 constituting 89.1 per cent stopped giving corporal punishment in the post training period. Of the 8 respondents who used to give corporal punishment 6 to 10 times, 2

(25 per cent) stopped giving corporal punishment and 6 (75 per cent) reduced corporal punishment to less than 5 times a week. Of the 14

Table 6: Corporal Punishment given to the students by School
Administrators before and after attending Leadership Training
Programme – Cross Tabulation

Corporal Punishment given

| Programme – Cross Tabulation | | | | | |
|------------------------------|-------------------------------------------------------------------------------|-----------------|------------------|-------|--|
| | Corporal Punishment given after attending Leadership Training Programme | | | | |
| | Not even once | 1 to 5 times | 6 to 10 times | Total | |

Count

Count

Count

Count

Count

58

100

47.9

57

89.1

47.1

02

25.0

1.7

04

28.6

3.3

121

84.0

100

00

()

()

07

10.9

31.8

06

75.0

27.3

09

64.3

40.9

22

15.3

100

00

00

0

00

()

0

00

0

0

01

7.1

100

01

0.7

100

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58

100

40.3

64

100

44.4

08

100

5.6

14

100

9.7

144

100

100

Corporal Punishment given before attending Leadership Training

percentage within corporal punishment

Programme

Not even once

before training

after training

1 to 5 times

before training

after training

6 to 10 times

before training

after training

Over 10 times

before training

after training

before training

after training

Source: Field Survey data

Total

less than 5 times and 1(7.1 per cent) reduced it to less than 10 times in a week. None reported giving corporal punishment over 10 times in the post training period. A chi square test was conducted to examine whether there exists any

respondents who used to give punishment over 10 times, 4(28.6 per cent) stopped giving such punishment, 9 (64.3 per cent) reduced it to

relationship between Corporal punishment given in the pre training and post training period. The results are tabulated below:

Corporal punishment during pre and post training period Value df Asymp.Sig. (2 sided)

Table 7: Pearson's Chi-Square Test - Relationship between

| | | , 1 3 , , | | | |
|---------------------------|---|------------------|--|--|--|
| 70.017 | 6 | .000 | | | |
| Source: Field Survey data | | | | | |

The Null Hypothesis of independence of relationship between corporal punishment given to students in the pre training and post

training period is rejected at .000 level of significance. In other

words, there appears to be a significant relationship between corporal punishment given in the Pre training and Post training period. From the data it appears that the Leadership Training Programme has

succeeded in causing a shift of mind from 'giving corporal punishment' to 'not giving corporal punishment' for the purpose of disciplining the students. It may be concluded that through an effective Training Programme,

the School Administrators who also act as Teachers, can be made to realize the evils of giving corporal punishment to students and can be

motivated to treat the students in a more humane way.

Findings and Suggestions

The following findings have been made in the course of study:

- The leadership training programme helps the participants to identify several areas of concepts and skills which are useful
- both for school administrators and teachers.
- When scholastic learning is coupled with experiential learning and is followed by practice, the learning becomes easier.
- The quality of practical performance of leadership in the class room by the school administrators can be influenced through concept clarification and skill development as shown by the

change in attitude of the school administrators about offering

Make leadership training programme mandatory for all

- corporal punishment to erring students. The following suggestions are offered in this connection:
 - Provide such training to the teachers in the beginning of the
 - Increase the duration of training.

administrators and teachers in this regard.

Conduct follow-up training programmes

Conclusion

teachers.

career.

It may be concluded that an effective leadership training programme

not only helps the school administrators and teachers in understanding the evil effects of punishments but also in motivating

them to change their attitude towards giving punishments to the students. However, as revealed by the study, follow-up programmes are required to bring in permanent changes in the attitude of school

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"Education is the Most Powerful Weapon which you can use to Change the World" - Nelson Mandela

**

"Imagination is more important than Knowledge as it is the

"Imagination is more important than Knowledge as it is the

Starting Point of Success"

- Albert Einstein

"Innovation is the creation of the new or re-arranging of the old in the new way"

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"Without a sense of teamwork it is really hard to build a great

institution"

- Anonymous

- Michel Vance