

# RANKING CRITERIA OF ENTERPRISE INFORMATION SECURITY ARCHITECTURE USING FUZZY TOPSIS

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## ABSTRACT

*Information security against hacking, altering, corrupting, and divulging data is vital and inevitable and it requires an effective management in every organization. Some of the upcoming challenges can be the study of available frameworks in Enterprise Information Security Architecture (EISA) as well as criteria extraction in this field. In this study a method has been adopted in order to extract and categorize important and effective criteria in the field of information security by studying the major dimensions of EISA including standards, policies and procedures, organization infrastructure, user awareness and training, security base lines, risk assessment and compliance. Gartner's framework has been applied as a fundamental model to categorize the criteria. To assess the proposed model, a questionnaire was prepared and a group of EISA professionals completed it. The Fuzzy TOPSIS was used to quantify the data and prioritize criteria. It could be concluded that the database and database security criteria, inner software security, electronic exchange security and supervising malicious software can be high priorities.*

## KEYWORDS

*Enterprise Information Security Architecture (EISA), Information Security Architecture's Criteria, Categorizing Criteria, Fuzzy TOPSIS*

## 1. INTRODUCTION

Information security is a major challenge of enterprises so that design and development of a secure environment in modern organizations is a vital issue. When designing and developing an enterprise secure model, it is essential to have a thorough knowledge of different layers and criteria on information security architecture. Besides, knowledge on consequences of a system which is bugged and the most important security threats which could endanger an organization [1]. Some of these negative consequences include: income reduction and charge increase, tarnishing their credit and reputation, losing important database, process disorder, taking legal action against the organization due to lack of clients' trust, and lack of investors' trust [2].

### 1.1. ENTERPRISE INFORMATION SECURITY ARCHITECTURE (EISA)

Enterprise Information Security Architecture is the practice of applying a comprehensive and careful method for describing a current and/or future structure and behavior for an organization's security processes, information security systems, personnel and organizational sub-units, so that they align with the organization's main goals and strategic direction [3]. Although often

associated strictly with information security technology, it relates more broadly to the security practice to optimize business in which it addresses business

## 1.2. INFORMATION SECURITIES POLICIES POSITIONING

Enterprise information security's activities and different mechanisms are placed in Figure 1. As it can be seen, policy is located on top of information security pyramid, which is derived from strategies [3]. Based on policies, standards have been defined to ensure information security specified in the basic policy. Then, implementing the process and guidelines has been identified. Having documented the organization's policies and standards, the architecture process then flows down into the specific procedure and actions to follow the security standards. Here the discrete information technology components such as software and hardware application are used to secure the data. Finally these security mechanisms are set up in a real environment in the organization [3].

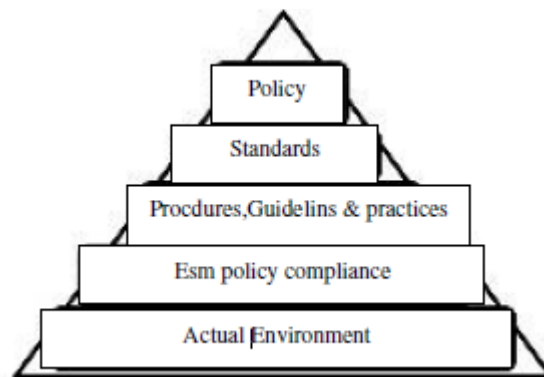


Figure 1. The rank of information security policies [3]

The importance and position of information security in enterprise architecture and enterprise information security architecture (EISA) are on top priority and importance for all organization in terms of intra-organizational and extra-organizational view [5]. In this study, important enterprise information security architecture criteria have been identified, extracted and categorized by reviewing the relevant national and international literature study. Fuzzy TOPSIS has been used to present a model in prioritizing enterprise information security architecture's criteria. The importance of the basic criterion has been realized as well. The result of the present study could be worthwhile for managers and presidents of organizations to formulate powerful secure policies and implement them to reduce the intra and inter threats toward their organization by considering the priorities.

## 2. REVIEW OF LITERATURE

Enterprise information security architecture was first formally presented by Gartner in his paper called "Incorporating Security into the Enterprise Architecture Process" in 2006[4]. The suggested framework was based on Zachman's architecture framework including 3 common levels of: Conceptual, Logical and Physical/implementation.

Jan Killmeyer in his book [5] "Information Security Architecture, An Integrated Approach to Security in Organization" provided five essential components to an effective architect [5]. Those are:

- Organization and Infrastructure
- Policies, Standards, and Procedures
- Baselines and risk assessments
- Users' Awareness and Training programs
- Compliance

Pulkine and others in their article [6] "Managing information security in a business network of machinery maintenance services business - Enterprise architecture as a coordination tool" have illustrated that privacy, information security, and security policies are a roadmap for approaching integrated security management solutions in a business network of partners with heterogeneous information and communication technologies (ICT) [6]. Enterprise architecture (EA) is suggested as a means for comprehensive and coordinated planning and management of corporate ICT and the security infrastructure.

Shariati in the article [7] titled, "*Enterprise information security, a review of architectures and frameworks from interoperability perspective*" has proposed that enterprise information security architecture has been presented with the aim of combining security with enterprise architecture process, and interaction in enterprise information security framework is considered as an enterprise architecture quality which develops a close relation with information security and it can affect adversely and/or deeply [7].

Chetty and others in their article [8] titled "Towards an Information Security Framework For Service-oriented Architecture" has stated that Service-oriented architectures support distributed heterogeneous environments where business transactions occur among loosely connected services [8]. It is challenging to create a secure infrastructure for different environment. At the present time, there are currently various approaches to ensure information security, each with its own set of pros and cons. Organizations can also adopt vendor-based information security frameworks to assist them in implementing adequate information security controls. Information security components for a service-oriented architecture include a collection of developed service-oriented architecture components [8].

It was in 2011 when Roedig in his article [9] titled "Security engineering with patterns" stated that security is required by demand. As a result, system security is deeply affected by human factors in the following ways:

- A. Security engineering conducted by in-experts
- B. Solution to problems
- C. Integrity and dependency infrastructure
- D. time dependency

Zandi and others in 2012 in his article [10] titled "A fuzzy group multi-criteria enterprise architecture framework selection model" proposed that enterprise architecture is a collection of models and products which can be used to describe the organization in terms of business and

information systems [10]. This unlimited number of models cannot be exploited without a proper infrastructure.

In 2013, Zafar and others in their article [11] titled "Human resource information systems: Information security concerns" stated that to yield much more illuminating results about human resources information systems (HRIS), as there could not be found a wide variety of research in this field, future studies could focus on electronic human resources, system security [11]. Sohrabi Safa and others in the article [12] titled "Information security conscious care behavior formation in organizations" showed that the Internet could be considered as a basic commodity, like electricity, without which many businesses simply cannot operate [12]. However, information security for both private and business aspects is important.

"Effects of virtualization on information security" is an article written by Li and others [13] in which it is shown that essential assistance to save energy and resources and also to simplify the required information management is provided by virtualization [13]. The information security issues have increasingly become a serious concern, though. In an article [14] carried out by Fezlida and others titled "Information Security: Risk, Governance and Implementation" reviewed the information security and stated that it has a key role in IT Governance (ITG) confidentiality, integrity, and availability of information [14].

### **3. RESEARCH METHOD, DATA COLLECTION AND ANALYSIS**

Information security policies in EISA are a top priority for all organizations in terms of intra and inter organizational point of view. Killmeyer [14] in his book "Information Security Architecture, An Integrated Approach to Security in Organization" has already mentioned that information security architecture has been ignored in enterprise architecture. On the other hand, EISA owns some criteria which require prioritizing and evaluating by which the most important and essential criteria, effective on information security, can be recognized to enable the presidents and enterprise security architects to protect the organizations against data threats, corruption, perils and hacking. In this study, as a result, the tremendous challenge, recognizing its major dimensions, in EISA has been defeated by reviewing the related literature, extracting effective criteria, opting for a proper method of criteria prioritizing. Moreover, all related literature in EISA, compiled security standards to cover information security, and EISA's methodologies to be considered as specific architecture infrastructure have been reviewed in terms of intra and inter organizational point of view. With the assistance of literature review EISA's criteria have been identified and prioritized based on experts' idea and a conceptual research model has been presented. A questionnaire has been answered by a group of information security experts, who were IT or IS bachelor holder and gained a 5-year practical experience in information security, to prioritize the criteria. The data has been processed and gotten priority by running Fuzzy TOSIS. Based on the obtained result a research conceptual model has been completed and presented as EISAM which is summarized in Figure 2.

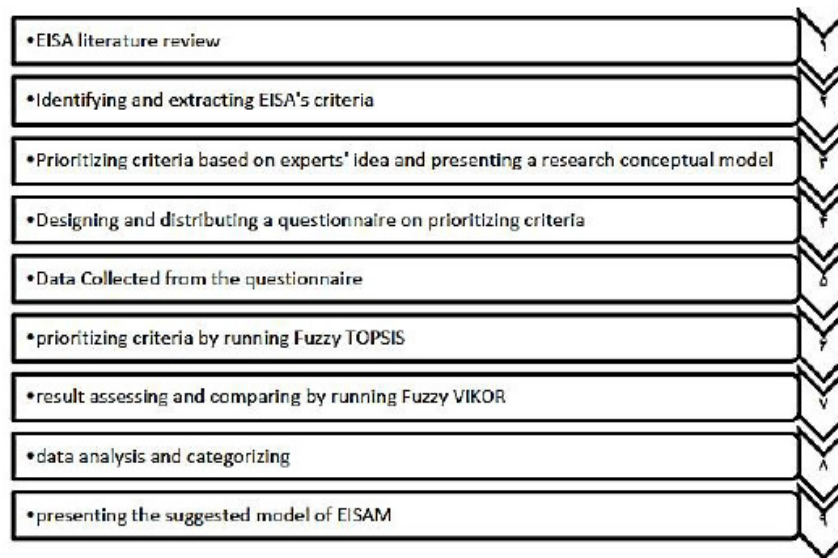


Figure 2. Research Process

On the very first step of the research, dimensions of enterprise information security architecture have been identified and the following major and effective criteria on information security have been extracted:

Compliance	Security Awareness and Training programs	Security baselines/risk assessments	Organizational infrastructures	Security Policies, Standards, and Procedures
Rule Compliance	Software awareness	Access control	Network software security	Information security policy
Alteration management	organization security level recognition	Undeniable	Network hardware security	Compliance with rules
Capacity management	password security	Access rule regulations	Database and data bank security	Applied policies
Threat assessment	secure customer relationship	Categorizing and assessing databank	Electronic exchange security	Enterprise security organization
Comprehensiveness	security skill growth	Intra/inter organizational security	Intra software security	Common instructions
Acquisition, development, maintenance	Personnel security	Transaction registry audit	System development/maintenance security	Compulsory standards
	personnel performance management	Error management	Room and department security	Regulating rules
			Supervising malicious software	Instructive policies
			Equipment maintenance	Confidential agreements
			Physical and environment security	Consultative security policies
			Technical damage control	General security policies
				Recommended instructions

Figure 3. EISA criteria extracted and classified by the authors[15]

### 3.1. POPULATION AND SAMPLE

The population of this study includes a group of information security experts, who were bachelor holder in information security and gained a 5-year practical experience in row, to prioritize the criteria. As Fuzzy TOPSIS has been applied in order to quantify the criteria. So they could be prioritized. Questioning 15 experts in Fuzzy TOPSIS was endorsed academically and financially (a reference to 16-18 was made). 15 experts have been chosen, accordingly incompatibility level will not increase and it will facilitate the matrix comparisons. On the other hand, this number is adequate to conduct the study and lead the researcher to find the answer.

### 3.2. WHY FUZZY TOPSIS?

There can be found several methods to compare and prioritize different alternatives and to choose the best one among all in academic contexts; however concerning the present research's aim the followings could be used: Fuzzy Delphi [19], Fuzzy TOPSIS [20], Analytical Hierarchy Process (AHP) and Fuzzy TOPSIS [21], Fuzzy VIKOR [22]. Comparing the given techniques for

prioritizing, quantifying, Fuzzy TOPSIS has been selected as the best method among all, as it facilitates extracting prioritized criteria from an individual decision-maker matrix and supporting the hierarchy process and the enormous number of criteria, as well as confronting ambiguity. Fuzzy VIKOR was used to assess the output of Fuzzy TOPSIS. Considering the circumstances in this study, as one security choice has been used, so a unit of measurement is not required. Moreover; the three-point Likert scale has been used to collect that data, so triangular fuzzy number could be reached and quantitative information gained from the questionnaire could be inverted to qualitative, definite and understandable information useful for Fuzzy TOPSIS.

### **3.3. FUZZY TOPSIS METHOD**

The word TOPSIS is a technique for order preference by similarity to ideal situation can be used to evaluate multiple alternatives against the selected criteria and it was firstly used by Chen in his article titled "Extensions of the TOPSIS for group decision-making under fuzzy environment" [20]. In this method an evaluation matrix consisting of 'm' alternatives and 'n' criteria is created. The basic concept is that the chosen alternative should have the shortest geometric distance from the positive ideal solution and the longest geometric distance from the negative ideal solution. Actually it defines the positive and negative solution. The positive increases the profit and the negative decreases the cost criterion. According to the concept of the TOPSIS, a closeness coefficient is defined to determine the ranking order of all alternatives by calculating the distances to both the fuzzy positive-ideal solution (FPIS) and fuzzy negative-ideal solution (FNIS) simultaneous [20]. The rating of each alternative and the weight of each criterion are described by linguistic terms which can be expressed in triangular fuzzy number. So a seven-point linguistic scale was suggested to give a value to each alternative. A decision-making matrix was also used to evaluate the importance of the criteria and the ratings of alternatives by using proper techniques such as Entropy.

### **3.4. THE FUZZY TOPSIS ALGORITHM**

The TOPSIS process is carried out, with a decision-making matrix consisting of 'm' alternatives and 'n' criteria, as following [20]:

- 1- Create an evaluation matrix consisting of 'm' alternatives and 'n' criteria.
- 2- Normalize the decision matrix.
- 3- Calculate the weighted normalized decision matrix.
- 4- Determine the worst alternative (A-, FPIS) and the best alternative (A+, FPIS) for criteria.
- 5- Calculate the distance between the target alternative 'i' and the Fuzzy worst condition and the distance between the alternative 'i' and the Fuzzy best condition.
- 6- Calculate the distance between the target alternative 'i' and ideal solution
- 7- Rank the alternatives.

### **3.5. DESCRIPTION OF FUZZY TOPSIS FOR RATING EISA CRITERIA BASED ON FUZZY TOPSIS ALGORITHM**

These linguistic variables can be expressed by fuzzy numbers (Tables 1);

Table 1. Linguistic variables for ratings

Linguistic Variables	Fuzzy Number
Very Poor	(1,1,3)
poor	(1,3,5)
Fair	(3,5,7)
Medium Good	(5,7,9)
Good	(7,9,11)

Using Fuzzy TOPSIS, seven steps has been proposed to rate the criteria as the following [20];

Step 1. Creating a decision-making matrix to evaluate criteria: The result obtained from evaluating alternatives and criteria is the Fuzzy mean of experts' idea. Weight of criteria has been reached by questioning the experts.

Step 2. Normalizing the decision matrix: in this step the fuzzy decision matrix should be inverted to a fuzzy normalized matrix ( $\tilde{R}$ ). To do so, one of the following could be done:

$$\tilde{R} = [\tilde{r}_{ij}]_{m \times n} \quad i = 1, 2, \dots, m \quad j = 1, 2, \dots, n$$

m: alternatives, n: criteria

If the fuzzy number is considered as ( a,b,c), the normalized matrix  $\tilde{R}$  is calculated as the following:

For positive criterion:

$$\tilde{r}_{ij} = \left( \frac{a_{ij}}{c_j^*}, \frac{b_{ij}}{c_j^*}, \frac{c_{ij}}{c_j^*} \right)$$

In the following relation (2-5),  $c_j^*$  is the highest value of 'C ' in 'j' criterion in all alternatives. (3-5) relation has stated this fact:

$$c_j^* = \max_i c_{ij}$$

For negative criterion

$$\tilde{r}_{ij} = \left( \frac{a_j^\circ}{c_{ij}}, \frac{a_j^\circ}{b_{ij}}, \frac{a_j^\circ}{a_{ij}} \right)$$



Where  $a_j^\circ$  is the lowest amount of a in 'j' criterion in all alternatives. It is calculated in (5-5)

$$a_j^\circ = \min_i a_{ij}$$

The calculated results of normalization have been shown in Table.2:

C1			C1		
Criteria	Abbreviation	Criteria	Criteria	Abbreviation	Criteria
(0.542,0.739,0.935)	A24	Access control	(0.542,0.739,0.935)	A1	Information security policy
(0.503,0.699,0.895)	A25	Undeniable	(0.503,0.699,0.895)	A2	Compliance with rules
(0.477,0.673,0.869)	A26	Access rule regulations	(0.529,0.725,0.922)	A3	Applied policies
(0.438,0.634,0.83)	A27	Categorizing and assessing databank	(0.477,0.673,0.869)	A4	Enterprise security organization
(0.556,0.752,0.948)	A28	Intra/inter organizational security	(0.477,0.673,0.869)	A5	Common instructions
(0.477,0.673,0.869)	A29	Transaction registry audit	(0.373,0.569,0.765)	A6	Compulsory standards
(0.412,0.608,0.804)	A30	Error management	(0.542,0.739,0.935)	A7	Regulating rules
(0.425,0.621,0.817)	A31	Access control	(0.464,0.66,0.856)	A8	Instructive policies
(0.49,0.686,0.882)	A32	Software awareness	(0.438,0.634,0.83)	A9	Confidential agreements
(0.529,0.725,0.922)	A33	organization security level recognition	(0.307,0.503,0.699)	A10	Consultative security policies
(0.451,0.647,0.843)	A34	password security	(0.359,0.556,0.752)	A11	General security policies
(0.49,0.686,0.882)	A35	secure customer relationship	(0.412,0.608,0.804)	A12	Recommended instructions
(0.516,0.712,0.908)	A36	security skill growth	(0.542,0.739,0.935)	A13	Network software security
(0.503,0.699,0.895)	A37	Personnel security	(0.556,0.752,0.948)	A14	Network hardware security
(0.412,0.608,0.804)	A38	personnel performance management	(0.608,0.804,1)	A15	Database and data bank security
(0.477,0.673,0.869)	A39	Software awareness	(0.582,0.778,0.974)	A16	Electronic exchange security
(0.425,0.621,0.817)	A40	organization security level recognition	(0.595,0.791,0.987)	A17	Intra software security
(0.49,0.686,0.882)	A41	Rule Compliance	(0.542,0.739,0.935)	A18	System development/maintenance security
(0.503,0.699,0.895)	A42	Alteration management	(0.503,0.699,0.895)	A19	Room and department security
(0.451,0.647,0.843)	A43	Capacity management	(0.569,0.765,0.961)	A20	Supervising malicious software
(0.464,0.66,0.856)	A44	Threat assessment	(0.529,0.725,0.922)	A21	Equipment maintenance
(0.454,0.66,0.856)	A45	Comprehensiveness	(0.516,0.712,0.908)	A22	Physical and environment security
(0.477,0.673,0.869)	A46	Acquisition, development, maintenance	(0.503,0.699,0.895)	A23	Technical damage control

Step3. Constructing weighted normalized fuzzy decision matrix ( $\tilde{V}$ )

$$\tilde{V} = [\tilde{v}_{ij}]_{m \times n} \quad i = 1, 2, \dots, m \quad j = 1, 2, \dots, n$$

$$\tilde{v}_{ij} = \tilde{r}_{ij} \otimes \tilde{w}_j$$

$\tilde{r}_{ij}$  is the normalized matrix calculated in step two and  $\tilde{w}_j$  is weighted fuzzy criterion of 'j'.

Step 4. Determining the worst alternative (A-, FPIS) and the best alternative (A+, FPIS) for criteria.

$$A^+ = (v_1^*, v_2^*, \dots, v_n^*)$$

$$A^- = (v_1^-, v_2^-, \dots, v_n^-)$$

In this software, fuzzy positive ideal and fuzzy negative ideal solutions presented by Chen are used for all criteria, which are [35]:

$$v_j^* = (1, 1, 1)$$

$$v_j^- = (0, 0, 0)$$

Step 5. Calculating the distance between the target alternative 'i' and the Fuzzy positive-ideal solution ( $\tilde{A} = (a_1, a_2, a_3) = \text{FPIS}$ ) and the distance between the alternative 'i' and the Fuzzy negative-ideal solution ( $\tilde{B} = (b_1, b_2, b_3) = \text{FNIS}$ ). So the distance between these two fuzzy numbers are calculated as (12-5):

$$\tilde{A} = (a_1, a_2, a_3)$$

$$\tilde{B} = (b_1, b_2, b_3)$$

$$D(\tilde{A}, \tilde{B}) = \sqrt{\frac{1}{3}[(a_2 - a_1)^2 + (b_2 - b_1)^2 + (c_2 - c_1)^2]}$$

As stated above, the distance for each variable from FPIS and FNIS can be calculated:

$$d_i^* = \sum_{j=1}^n d(\tilde{v}_{ij} - \tilde{v}_{ij}^*) \quad i = 1, 2, \dots, m$$

$$d_i^- = \sum_{j=1}^n d(\tilde{v}_{ij} - \tilde{v}_{ij}^-) \quad i = 1, 2, \dots, m$$

Step 6. Calculating the distance between the target alternative 'i' and ideal solution, which is defined as:

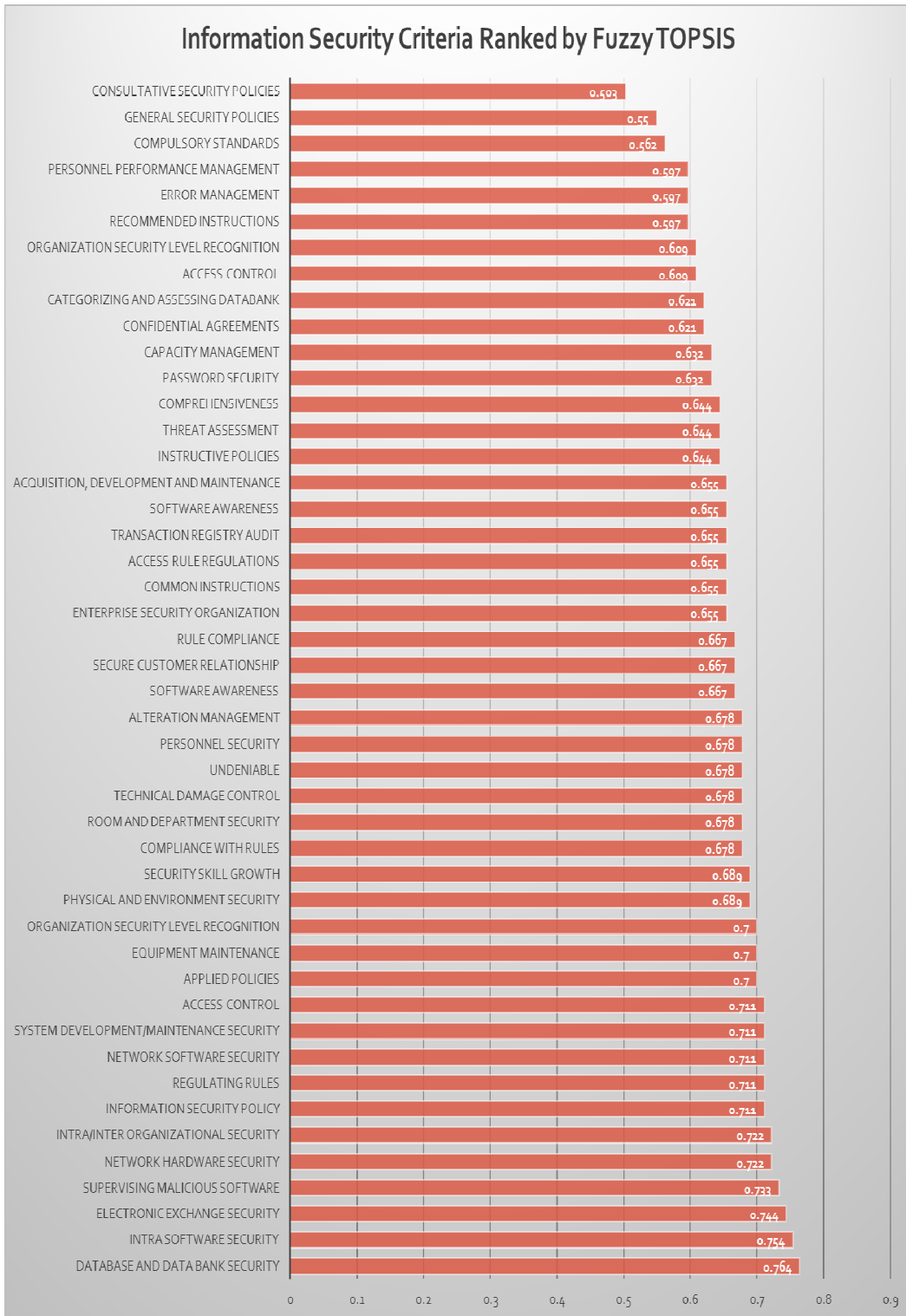
$$CC_i = \frac{d_i^-}{d_i^* + d_i^-} \quad i = 1, 2, \dots, m$$

Step7. Ranking the alternatives which is descending. The bigger CC is, the better it is. The results obtained from the ranking alternatives by using Fuzzy TOPSIS are presented in Table 3.

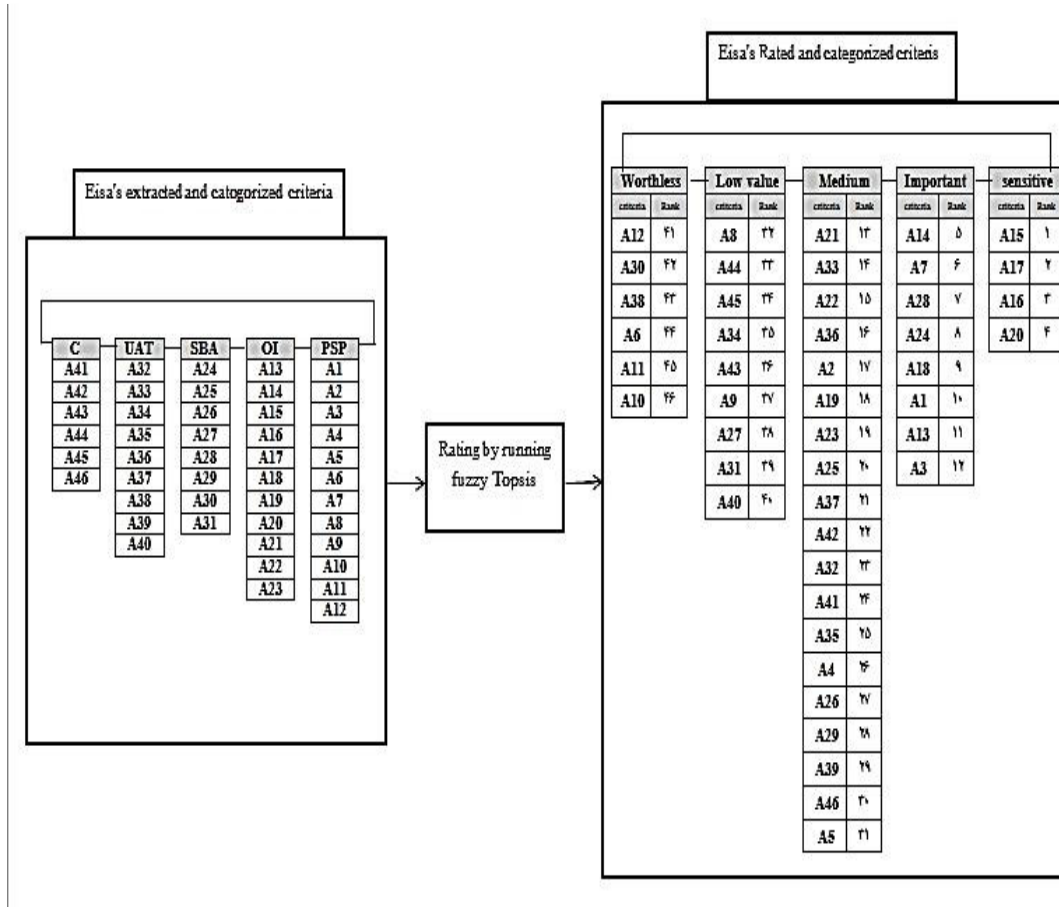
Rank	Abbreviation	Criterion	FNIS	FPIS	CC
1	A15	Database and data bank security	0.253	0.82	0.764
2	A17	Intra software security	0.263	0.807	0.754
3	A16	Electronic exchange security	0.274	0.794	0.744
4	A20	Supervising malicious software	0.285	0.781	0.733
5	A14	Network hardware security	0.295	0.768	0.722
6	A28	Intra/intrier organizational security	0.295	0.768	0.722
7	A1	Information security policy	0.307	0.756	0.711
8	A7	Regulating rules	0.307	0.756	0.711
9	A13	Network software security	0.307	0.756	0.711
10	A18	System development/maintenance security	0.307	0.756	0.711
11	A24	Access control	0.307	0.756	0.711
12	A3	Applied policies	0.318	0.743	0.7
13	A21	Equipment maintenance	0.318	0.743	0.7
14	A33	organization security level recognition	0.318	0.743	0.7
15	A22	Physical and environment security	0.329	0.73	0.689
16	A36	security skill growth	0.329	0.73	0.689
17	A2	Compliance with rules	0.341	0.717	0.678
18	A19	Room and department security	0.341	0.717	0.678
19	A23	Technical damage control	0.341	0.717	0.678
20	A25	Undeniable	0.341	0.717	0.678
21	A37	Personnel security	0.341	0.717	0.678
22	A42	Alteration management	0.341	0.717	0.678
23	A32	Software awareness	0.352	0.705	0.667
24	A35	Secure customer relationship	0.352	0.705	0.667
25	A41	Rule Compliance	0.352	0.705	0.667
26	A4	Enterprise security organization	0.364	0.692	0.655
27	A5	Common instructions	0.364	0.692	0.655
28	A26	Access rule regulations	0.364	0.692	0.655
29	A29	Transaction registry audit	0.364	0.692	0.655
30	A39	Software awareness	0.364	0.692	0.655
31	A46	Acquisition, development and maintenance	0.364	0.692	0.655
32	A8	Instructive policies	0.376	0.679	0.644
33	A44	Threat assessment	0.376	0.679	0.644
34	A45	Comprehensiveness	0.376	0.679	0.644
35	A34	password security	0.388	0.667	0.632
36	A43	Capacity management	0.388	0.667	0.632
37	A9	Confidential agreements	0.399	0.654	0.621
38	A27	Categorizing and assessing databank	0.399	0.654	0.621
39	A31	Access control	0.412	0.641	0.609
40	A40	organization security level recognition	0.412	0.641	0.609
41	A12	Recommended instructions	0.424	0.629	0.597
42	A30	Error management	0.424	0.629	0.597
43	A38	personnel performance management	0.424	0.629	0.597
44	A6	Compulsory standards	0.46	0.591	0.562
45	A11	General security policies	0.472	0.578	0.55
46	A10	Consultative security policies	0.522	0.528	0.503

To show main result of Fuzzy TOPSIS ranking, a chart has been figured by CC parameter in

figure 4. This chart shows how all criteria ranked based on their importance.



The result of ranking criteria belonging to five essential components in EISA which was earned by using Fuzzy TOPSIS has represented that data bank and database security as one of criteria of organizational infrastructure is the top priority. The Fuzzy TOPSIS output and Fuzzy Vikor output adjustment has admitted the accuracy of Fuzzy TOPSIS method. The proposed model of EISAM is shown in Figure 5.



EISA's criteria, which are categorized into five essential components including PSP (Policies, Standards, and Procedures), SBA (Security Baselines/ risk assessments), SAT (Security Awareness and Training programs), OI (Organizational Infrastructure), and C (Compliance), have been ranked and quantified. Then the result has been analyzed in terms of CC (closeness coefficient that is calculating the distance between the target alternative 'i' to ideal solution). Computing the closeness coefficient of each alternative has led to 5 linguistic variables: S (sensitive), I (important), M (medium), L (low), and W (weak). Each criterion of the mentioned components based on its rank is located in these groups.

#### 4. CONCLUSION

The Fuzzy TOPSIS procedure was exploited in order to propose a model for ranking enterprise information security architecture's criteria in this study. Reviewing the related national and

international literature on EISA, extracting major criteria, and rating them in Gartner's five components, experts' ideas in this field was collected by a questionnaire. The mentioned criteria were quantified, rated and given a numerical value by Fuzzy TOPSIS, one of the most recent academic procedures. Among all 46 criteria, data bank and data base security is on top of the list and is ranked as number one. A consultative security policy which is the subset of PSP (policies, standards, procedures) with the rank of 46 is located at the bottom of the list. On the other, possessing the entire sensitive interval by four criteria; data bank and data base security electronic exchange security, intra software security, and supervising malicious software as the subsets of OI (organizational infrastructures) it was proposed that OI is the most significant of all. The conclusion carries the fact that EISA was conceptually studied in previous studies and no definite criteria were defined. Searching all aspects of EISA thoroughly, the present study has extracted the key criteria which have not been registered yet. Moreover, quantifying the above-mentioned criteria has distinguished this study from the other conducted research on the same field and it has resulted in rating EISA's criteria. It could also facilitate the process of formulating policies for those organizations that have just started developing and extending security plans. For future work it is suggested to conduct researches on following issues:

- Analyze and interpret ranked criteria
- Provide a guideline for managers to use the proposed model
- Compare the result with other ranking methods

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